Recommendation Summary

1> Expanding Harvesting and Management Capacity: August 2021

- Hire Operations Manager to oversee management planning, harvest operations and non-merchantable silviculture.
- Set goal of commercially treating 390 ha per year and harvesting approximately 9,000 tonnes annually.
- Operations Manager will take the lead of developing and maintaining the relationship with your preferred contractor to ensure everything is delivered to them that they need to be successful and stay dedicated to you.
- The Operations Manager will also be responsible for sorting logs to the specifications necessary for value added manufacturing and seeing that they get delivered on schedule to your contract sawmiller.

2> Contract Sawmilling Business Model October: 2021

- Your Executive Director will work with a single contract sawmiller to manufacture lumber for spruce and pine clear markets as well as hardwood for figure wood.
- The Executive Director will take responsibility for securing supply contracts with buyers, arranging transportation of lumber from the sawmill sites to the buyers until the Market Development Manager is brought online.

3> Collaborative Biochar Project : August 2021

- Initiate collaboration amongst values-aligned organisations to validate biochar markets, use in Maritime agricultural sectors, business planning for biochar production

Timeline

	ACTION	Date
1	Hire Operations Manager	August '21
2	Develop contract relationship with sawmill	October '21
3	Winter harvest	December-March '22

5	First lumber shipment to buyers	'May '22
6	Collaborative biochar project planning begins	August '21
7	Collaborative biochar project launch	February '22